

COMMERCIAL STRATEGY APPROVAL

CAPITAL CONSTRUCTION PROJECTS

KEY FACTS

Project title	Licensed Asbestos Stripping for Council Housing Services	Project value	£1,175,000	Client Portfolio	Communities	Evaluation Criteria	Price 80% Quality 20% E&S % -
Purpose and scope of works	<p>The option to extend the existing Asbestos Removals Contract covering Licensed Asbestos removal, was activated in 2016 and this Contract is due to expire on 31 March 2017. Consequently, there is a requirement to re-procure a new Contract to commence from 1 April 2017 for a 3 year fixed term. This Contract will appoint a licenced asbestos remover to carryout removal works on R & M, Voids and to support future capital programme works. They will undertake planned removal of licensed Asbestos Containing Materials (ACM's) that pose a hazard to residents in line with the Asset Management Plan. This will effectively manage medium risk asbestos materials that are showing signs of deterioration as per the Asbestos Management Policy. This contract will support the Insourced HRM service who do not have an asbestos licence.</p> <p>There are 4 main strands to the project:</p> <ol style="list-style-type: none"> Responsive Repair Works - Our R & M contractor do not carry out licensed asbestos removal therefore our current contract with Aspect delivers this work, a replacement contractor is required from 2017/18. Asbestos Removal from Vacant properties to enable fit to let work to be completed. Aspect also remove licenced ACM's that are identified in void properties <p>Work strands 1 and 2 are revenue funded and typically cost £60k per annum</p> <ol style="list-style-type: none"> Capital projects for small scale removals, this allows the service to keep tight controls of cost and avoid additional project management and prelim costs if delivered directly through a capital project. Planned removals of asbestos identified as potentially hazardous in line with the Asbestos Policy. These medium risk areas have been identified through surveys and undertaking a material and priority risk assessment in line with HSE guidance. <p>These are the most costly elements of the proposed procurement.</p>						

RECOMMENDATIONS AND APPROVALS

PROCUREMENT STRATEGY		CONTRACT AWARD	
Recommendation:	<p>That approval for the procurement of Licensed Asbestos Stripping for Council Housing Services is granted, using:</p> <ul style="list-style-type: none"> Open competitive tender process Traditional, fully designed procurement JCT Measured Term Contract <p>That delegated Authority is given to the Director of Commercial Services or her nominated representative to accept tenders and award a Contract</p>	Recommendation:	<p>The tender of Rilmac Insulation Limited in the notional tender sum of £2,454,656.00 be accepted and a letter of acceptance be issued accordingly</p>

PROJECT TEAM APPROVALS

	Who	Signature	Date	Signature	Date
Cost Manager	Jonathan Poole (T & T)	J Poole	21/10/2016	J Poole	
Project Manager	Chris Lake	Chris Lake	21/10/2016	Chris Lake	
Contract Manager	Shaun Walton	Shaun Walton	21/10/2016	Shaun Walton	
Client Lead	Jill Hurst	J Hurst	24/10/2016	J Hurst	
Technical Manager – C & C M	Richard Eccles	R Eccles	24/10/2016	R Eccles	
Procurement Professional	Phil Moorcroft	P Moorcroft	24/10/2016	P Moorcroft	
Project Sponsor	Jill Hurst	J Hurst	24/10/2016	J Hurst	
Head of Capital Delivery Service	Sean McClean	S McClean	24/10/2016	S McClean	
Capital Programme Group	Paul Schofield	P Schofield	24/10/2016	K Bollington	
Commercial Director	Kerry Bollington	K Bollington	15/11/2016	K Bollington	

COMMERCIAL SERVICES' APPROVAL DETAILS

Commercial Approval No.	CS-079-16	Original Commercial Approval (if extension)		CDS Project Reference	
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PROCUREMENT STRATEGY APPROVAL

SECTION A CAPITAL APPROVAL MILESTONES AND PROCUREMENT PROGRAMME

A1	GATEWAY 1A (RELEVANT BOARD) Initial Business Case	Name of Board: Homes Board Date of approval: N/A	A2	GATEWAY 1B (CAPITAL PROGRAMME GROUP) Initial Business Case	Date of approval: N/A
A3	GATEWAY 2A (RELEVANT BOARD) Outline Business Case	Name of Board: Homes Board Date of approval: 25/10/2016	A4	GATEWAY 2B (CAPITAL PROGRAMME GROUP) Outline Business Case	Date of approval: 24/10/2016
A5	CABINET OR LEADER DELEGATION	Cabinet Date of approval: 23/11/2016	A6	Issue advertisement to market / notify framework participants	Date: 28/11/2016
A7	Return of PQQ (if applicable)	Date: 19/12/2016	A8	Issue of tender documents	Date: 6/1/2017
A9	Deadline for tender / mini-competition returns	Date: 6/2/2017	A10	Evaluation of tender deadline	Date: 11/2/2017
A11	GATEWAY 3A (RELEVANT BOARD) Final Business Case	Name of Board: Homes Board Proposed date of approval: January 2017	A12	GATEWAY 3B (CAPITAL PROGRAMME GROUP) Final Business Case and Contract Award Approval	Proposed date of approval: 20/2/2017

SECTION B BUDGET

B1	TOTAL CAPITAL PROJECT BUDGET	B1a	This must agree to the latest approved value – quote the Q-tier CAF version	£1,175,000	OEO Business Unit No.: TBC CAF version: Please insert details Split as follows: £995,000 Capital (over 3 years) £180,000 Revenue (over 3 years)		
	The total project budget is the summation of B1b-B1f	B1b	Construction cost (estimated tender value excluding contingency) If this is a Design & Build contract, please state and provide full details	£1,165,850	Explanation: Split as follows: £990,425 Capital (over 3 years) £175,425 Revenue (over 3 years)		
			B1c	Lotting structure If this requirement is divided into lots, state the value of each lot and explain your approach	Lot 1: £ Lot 2: £ [etc]	Explanation:	
			B1d	Fees - please provide a breakdown of all fees (e.g. QSs, in-house design fees, external fees)		Explanation:	
				Capital Delivery Service fees	£3,000	This fee covers CDS time for reviewing the Tender documents and managing the Tender process.	
				Delivery Partner fees (Turner and Townsend) fees	£6,150	This fee covers production of the Tender documentation, managing supplier queries, Tender evaluation and Contract Award	
				Commercial Services	£0	N/A – covered under existing SLA	
				External fees (please state how the external consultant is to be procured or, if a waiver request, include full justification)	£0	None – all air monitoring will be subject to independent testing but costs for this will be included in the main tender.	
	Other fees (please specify)	£					
		B1e	Client costs capital - any client side costs that are recharged directly to this project	£0	Explanation: contained within H & N agreed fee		
	B1f	Contingency	£	%	Explanation:		

B2	REVENUE COST IMPLICATIONS	180K within the overall budget is revenue - £60 k allocation per annum. This will cover asbestos removal at voids properties.					
B3	EXTERNAL FUNDING (E.G. GRANTS / ERDF)	Please specify grant, value and how key grant conditions will be complied with	None				
SECTION C OUR COMMERCIAL STRATEGY							
C1	PROPOSED TENDER ROUTE	Justification for proposed tender route / explanation why other options discounted					
	Framework contract (e.g. YORhub / EN Procure / Scape – please specify)	No	The existing service was procured via Efficiency North Framework and consideration was given to using this framework again for this re-procurement. However, the access fee for this framework is currently 4.1% of the overall cost of the project and as this is not capped would result in a significant cost which is not considered VFM. Licensed Asbestos Removal not available through the YORhub suite of frameworks			Framework access fee	£N/A
	Full competitive tender process (please specify procedure to be used)	Yes	It is felt that procuring this service via open Tender would provide a high level of response from suitable Contractors in the market. This is a sub-OJEU tender threshold so whilst sufficient and reasonable timescales will be provided for Contractors to submit this is not subject to timescales set out in the PCR 2015. Should the timescales prove insufficient there will be a requirement to maintain provision of licenced Asbestos removal until the new Contract is let and if available a temporary extension to the existing Contract may be requested.				
	In-house provider (please confirm they have been asked to price first)	No	There is no in-house provider for Licensed Asbestos Removal				
	Existing contract (please confirm it can be varied to deliver this project)	No	This contract ends on March 31 st 2017 and cannot be extended				
	Single source tender (please provide your evidence for this)	No	NA				
	Waiver of Council Standing Orders (please provide full justification)	No	NA				
	Other options considered (please provide details)	We have considered the possibility of creating a new corporate contract for asbestos stripping. However, the requirements of Housing and Corporate Buildings are different. Housing properties have more interventions than corporate buildings, and the decision has been taken to let a separate contract to strip asbestos to enable future capital schemes to continue at a pace without being delayed by asbestos considerations. Corporate Buildings, however, usually strip asbestos as part of the main contract when asbestos is uncovered as part of the main works (e.g. roof replacement).					
	Who are our potential contractors and how will we maximise responses?	A full competitive tender process will ensure that value for money is maximised. A Pre-Qualification Questionnaire (PQQ) will be issued on Yortender and a suitable list of up to 6 tenderers will be selected, based on the stipulated criteria. The selected tenderers will then be issued with the completed tender document and a preferred Contractor will be identified through an evaluation of prices and quality responses					
	Above or below OJEU threshold?	Below					
C2	PROPOSED PROCUREMENT ROUTE	Please state proposed procurement route e.g. design and build, together with commercial reasons for this choice					
	Traditional Procurement Route is most applicable as the Council Housing Service and Capital Delivery Service can detail the specification requirements to ensure compliance. Due to the nature of the works it will be a re-measurable term contract.						
C3	PROPOSED FORM OF CONTRACT	Please provide the proposed form of contract e.g. JCT / NEC with(out) quantities, Option A, B, C - together with an explanation of our commercial reasons for this choice					
	The JCT Measured Term contract will be used. This type of contract is suitable for this type of works and is known within the industry. This type of work is customer lead so there is no guarantee of any particular volumes of work, giving us flexibility to adjust the programme of works.						
C4	PROPOSED FORM OF PQQ (if applicable)	The use of the standard Crown Commercial Services or PAS91 PQQs is preferred by the Government's Crown Commercial Service and we must therefore demonstrate that we have considered which form of PQQ is most appropriate. We must also justify whether all or any additional questions are required.					
		Reasons for using or not using each proposed document, or			Additional project-specific questions (please list here)		
	Crown Commercial Services	No	SCC has developed their own suite of PQQs which is more suited to Construction works				
	PAS91	No	SCC has developed their own suite of PQQs which is more suited to Construction works				
	SCC Works suitability assessment (contracts < £164k)	No	Value of works is above £164k				
	SCC Works short form (contracts < £500k)	No	Value of works is above £500k				
	SCC Works long form (contracts > £500k)	Yes	Value of works is above £500k				
	Additional standard question modules for long form req'd? (please tick ✓)	References	NA	Employment & skills	NA	CDM Design	NA
C5	TENDER EVALUATION CRITERIA	Price /100	80%	Quality /100	20%	Employment & skills /100	%
C6	TENDER QUALITY QUESTIONS						
	Please list your proposed tender quality questions / subjects here	These are still to be agreed with the Council Housing Service, Commercial Services and the Capital Delivery Service prior to issuing the tender. Subjects may include surveying, programming, tenant liaison, access to properties, full completion of properties including re-instatement and achieving planned expenditure profiles.					

C7	KEY PROCUREMENT / BUDGETARY / COMMERCIAL RISKS									
		Risk	Mitigation				Risk	Mitigation		
	C7a	Poor number of tender returns	Draft Tender documentation will be available at PQQ stage to inform potential suppliers of the requirements. Contractors will be contacted to inform them of the opportunity. There will be a mid-tender briefing to ensure contractors are fully engaged in the tender and give an opportunity for any issues to be aired and resolved.			C7b	Not achieving spend profiles required	Appointing a suitably experienced Contractor will ensure the team are able to implement effective planning and programming of works to meet spend profiles.		
	C7c	Poor performance on urgent works	By having an experienced licenced contractor they should be able to manage the urgent turn round times of this type of work			C7d	Using a competitive tender may delay the start on site	Early approval for the procurement process will enable documentation to be issued promptly to maximise timescales available.		
C8	OTHER CONTRACTS RELATING TO THE SAME SCHEME (e.g. professional services) Please add rows as required									
C8a	Contract subject	NA	Value	NA	Procurement route		Form of contract		Date of approval	
C8b	Contract subject	NA	Value		Procurement route		Form of contract		Date of approval	
SECTION D PROJECT IMPACT AND IMPLICATIONS										
D1	TUPE									
	is this a Measured Term Contract?	Yes	TUPE may apply as there is a team of operatives who currently carry out this work. Cost Manager to ensure TUPE wording is included in tender documents.							
D2	EMPLOYMENT AND SKILLS BENCHMARKS									
	Please liaise with Lifelong Learning and Skills to ascertain benchmark requirements for all contracts over £164k. These should be approved by Lifelong Learning and Skills, the client and procurement professional. If using a framework procurement route – irrespective of value - please notify Futureworks and the relevant Framework Manager (as the framework may wish to require outputs for contracts below £164k).									
D2a	Work experience (14-16 years)	NA	D2b	Work experience (16+ years)	NA	D2c	School workshops / site visits	NA		
D2d	Internships	NA	D2f	Employment	NA	D2g	Apprenticeships (project initiated)	NA		
D2h	Trainees (project initiated L4 and higher level skills)	NA	D2i	Graduates	NA	D2j	Other trainees	NA		
D2k	Apprenticeships (existing)	NA								
	If no or only voluntary outputs are to be delivered, please state why and the date this was approved by Lifelong Learning and Skills					It has been agreed with Kerry Moon that due to the specialist nature of the works, E & S Benchmarks will not be set for this Contract. However it has been agreed that we will go down the "voluntary" route expecting the bidders to indicate what they think they can achieve on this. This is based on the fact that whilst there may not be opportunities on the asbestos side of the works, there could be something on the re-instatement side of the contract. 19 October 2016				
D3	HEALTH AND SAFETY - CONSTRUCTION (DESIGN AND MANAGEMENT) REGULATIONS 2015									
	Principal Designer (insert name)	Housing & Neighbourhood Service, Asset Management Team (AMT)	Notification to Health and Safety Executive required? (i.e. over 30 days construction period PLUS >20 workers on site or 500 person days)						No	
D4	HIGHWAYS IMPLICATIONS									
	Will this project have any impacts on the highway? (N.B. this includes entrances to developments, landscaping works etc. – not just highways schemes)									No
	If 'yes', Cost Manager must ensure that the scheme is notified to SCC's New Works Team at NewWorks@sheffield.gov.uk so provisions such as highways inspections, commuted sums and other fees (such as Road Safety Audits – set out at C1d) are considered.									
D5	STEEL IMPLICATIONS									
	Is this project likely to have a requirement for steel exceeding c.£100k in value?	No	If 'yes', Commercial Services to update the Sheffield City Council Steel Forward Pipeline on the internet.							
D6	KEY PERFORMANCE INDICATORS									
	What project KPIs are we using?	An agreed set of KPI's already in place including Informing Client of Asbestos Exposures Within Timescale, notice given to HSE and removal and encapsulation data,								

SECTION E INSURABLE RISKS

E1	INSURABLE RISKS							
Please select the Insurable Risks that are relevant to this contract								
E1a	Employee risk (relevant except for sole traders)	Employers' liability	Yes	E1b	Non-delegable duty of care risk	Public liability	No	
E1c	Physical injury risk to client employees	Public liability	Yes	E1d	Physical injury risk to service users (delegable)	Public liability	Yes	
E1e	Physical injury risk to other members of the public	Public liability	Yes	E1f	Material damage risk to client employees / organisation	Public liability	Yes	
E1g	Material damage risk to service users	Public liability	Yes	E1h	Material damage risk to other members of the public	Public liability	Yes	
E1i	Misuse or mismanagement of personal data risk to client organisation	Public liability	No	E1j	Misuse or mismanagement of personal data risk to service users	Public liability	No	
E1k	Misuse or mismanagement (infringement) of intellectual property risk	Public liability	No	E1l	Financial loss risk to client from professional services (consultants, architects)	Professional indemnity	No	
E1m	Medical or clinical negligence risk	Medical / clin. negligence	No					

E2	INDEMNITY LEVELS							
Please provide the indemnity levels selected for each relevant type of insurance identified								
	Insurance type	Indemnity level (£)	Each & Every (E) or In the Aggregate (A)		Insurance type	Indemnity level (£)	Each & Every (E) or In the Aggregate (A)	
E2a	Employers' liability	£10m	E	E2c	Professional indemnity	N/A		
E2b	Public liability	£10m	E	E2d	Medical or clinical negligence			

CONTRACT AWARD APPROVAL

SECTION F EXCEPTION REPORTING

F1	Exception reporting from Procurement Strategy	<p>The dates listed in the PSA have slipped slightly, predominantly due to the tender period being extended in consideration of the Christmas shutdown period. In addition, prior to submission of the initial Contract Award form in March 2017, we were advised by HSE that they required an additional access point to the loft space in a separate room to ensure the correct negative pressure from the extraction equipment is achieved. This resulted in a requirement to request a price from those suppliers (2) who passed the quality aspect of the tender.</p> <p>Discussions have taken place with the incumbent supplier in respect of a temporary extension (up to 2 months) of the existing arrangements and a waiver form has been drafted for this.</p>
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SECTION G TENDER EVALUATION AND AWARD RECOMMENDATION

G1	TENDER DETAILS – received and adjusted (please add rows as required). If using an in-house provider or have only engaged a single provider, please insert the price agreed. If a tenderer withdrew or did not return, please state in 'Comments' column							
	Tenderer	Original submitted price	Amended final price (if applicable)	Price score (if applicable)	Quality Score (if applicable)	Total score (price+ quality)	Rank	Comments
G1a	Woods Building Services Ltd (AA Woods)	£1,812,743.40	£2,819,175.76	69.66	12.42	82.08	2	Increase to submitted price following technical check queries. Increase also due to the addition of Post Tender Addendum Nr.1.
G1b	McHale Contract & Plant Environmental LLP (MCP)	£1,633,234.96	£0.00	0.00	0.00	0.00	D/Q	Submission disqualified due to failure on Quality Assessment Criteria 1. As such, Tenderer was not asked to provide a price for Tender Addendum Nr.1.
G1c	Rhodar Ltd.	n/a	n/a	n/a	n/a	n/a	n/a	No Tender Submission
G1d	Rilmac Insulation Limited	£392,070.00	£2,454,656.00	80.00	13.70	93.70	1	Increase to submitted price following arithmetical and technical check queries. Increase also due to the addition of Post Tender Addendum Nr.1.
G1e	Shield Environmental Ltd	n/a	n/a	n/a	n/a	n/a	n/a	No Tender Submission
G1f	Tolent Solutions Limited	£1,847,797.44	£0.00	0.00	0.00	0.00	D/Q	Submission disqualified due to failure on Quality Assessment Criteria 3. As such, Tenderer was not asked to provide a price for Tender Addendum Nr.1.

G2	ARITHMETICAL CHECK	G3	TECHNICAL CHECK						
	Completed, the arithmetical error identified in Rilmac's submission was identified and amended accordingly.		Pricing Anomalies within the Schedule of Rates were identified and raised with Rilmac for clarification. Rilmac reviewed all queries and confirmed that the rates identified by T&T were correct and did not need amending. T&T also highlighted that the Provisional Sums and provision of a Guarantee Bond, had not been priced by Rilmac, upon review, Rilmac provided a cost for both unpriced items, and the tender sum was reconciled accordingly.						
G4	TENDER QUALIFICATIONS AND CLARIFICATIONS	G5	ADDENDA ISSUED DURING THE TENDER PERIOD						
	Rilmac were asked to review the Contractor's percentage adjustment for works categories 2 to 12 as it had been included at 0%. Rilmac confirmed that no percentage uplift would be applied to the value shown in Work Category 1.		Post Tender Addendum Nr.1 – HSE requirements for additional access associated with works within loft spaces						
G6	PRELIMINARIES	G7	PROVISIONAL SUMS and DAYWORKS						
	As it is a Measured Term Contract Preliminaries are priced within the rates.		Provisional Sums and Dayworks priced in accordance with Tender Documentation. Priced by Rilmac at £18,225.						
G8	CONTINGENCIES (outside contract sum)	G9	BOND / ULTIMATE HOLDING COMPANY GUARANTEE Please state if requiring and reasons for this decision						
	Due to the nature of the Contract there is no need for a contingency. Once the budget value is close to being reached Orders will stop being issued.		Guarantee Bond provided by Rilmac at a cost of £7,931. Due to the nature of the scheme Rilmac will be asked to provide the Bond.						
G10	QUALITATIVE ASSESSMENT QUESTIONS	G11	ASSESSMENT CRITERIA						
	<p>Programming and Disruption Issues (30%) Please set out your organisation's proposed approach to carrying out Project Management of complex asbestos abatement schemes from inception to completion.</p> <table border="1"> <thead> <tr> <th>Step</th> <th>When</th> <th>Actions to be Completed</th> <th>Impact</th> </tr> </thead> <tbody> <tr> <td> </td> <td> </td> <td> </td> <td> </td> </tr> </tbody> </table> <p>Customer Care (25%) Effective customer liaison is crucial to ensure the works can progress in a timely manner. Please detail your organisation's approach to arranging access to properties for surveying. (250 words)</p> <p>Sample Projects The Sample Projects, details of which are set out below are typical examples of the nature of asbestos removal works and the types of property contained within the housing stock. The property names and some of the information provided has been significantly amended to ensure that the Sample Projects provide a reflection of the range of issues that will be faced.</p> <p>As part of the qualitative submission in relation to the sample projects, you are required to details how you will undertake/complete the works from receipt of order form the Client through to completing the work and invoicing. Information must include as a minimum;</p> <ul style="list-style-type: none"> - Samples of Method Statements appropriate to the project - Samples of Risk Assessments appropriate to the project - Samples of Notifications to be made to the appropriate office of the enforcing authority' - Description of how you purpose to liaise with the tenant/SCC Asset Management Team to gain access and undertake the work - Details of how you intend to dispose/store any materials appropriate to the scenario - Details of how you purpose to safely remove any asbestos containing materials without risk to the general public 		Step	When	Actions to be Completed	Impact			
Step	When	Actions to be Completed	Impact						

G12	FINANCIAL STANDING OF PREFERRED TENDERER (do not complete if using an in-house provider)				
Tenderer:	Rilmac Insulation Limited	Recommendation:	Proceed with contract monitoring	Date of approval:	8 th February 2017

SECTION H FINANCIAL / BUDGETARY PROVISION

H1	ACTUAL TOTAL PROJECT COSTS (see definitions at section C of the Procurement Strategy above)			
		Procurement Strategy	Contract Award	Reasons for any differences
H1a	Total project budget	£1,175,000	£1,175,000	N/A
H1b	Construction cost	£1,165,850	£1,165,850	No difference, as although winning tender is £2,454,656.00, this is a notional sum based on the Quantities in the Schedule of Rates that has been issued. The client will issue orders over the 3 years programme up to the value of the budget.
H1c	Fees	£3,000 (CDS) £6,150 (T & T)	9,150	Fees have not changed.
H1d	Client costs capital	£0		

	H1e	Allowances for contingency	£0						
	H1f	Revenue cost implications	£180,000 (£60,000 pa x 3 years)	£180,000 (£60,000 pa x 3 years)					
	H1g	Estimated contract value for each contract (see section D8 above)							
H2	COMPARISON WITH PRE-TENDER ESTIMATE including reasons for differences								
	N/A								
H3	RECONCILIATION TO BUDGET								
	Is the tender price greater than:								
	H3a	Total project budget (see C1a above)	No	H3b	Construction cost (see B1b above)	No	H3c	Approved Q-tier / CAF (if different to C1a above)	No
	H3d	If so, how will you reconcile this? This could include altering scope or using contingency monies. If scope change, does it still fall within OJEU notice (if applicable) and is it covered by previous delegated authority?							
	N/A								
H4	ESTIMATED CASH FLOW								
	H4a	Date of contract start	3 rd July 2017	H4b	Date of contract end	31 st March 2020	H4c	End dates of any contract extensions	N/A
	ANTICIPATED CASH FLOW PROFILE								
		2016/17 £	2017/18 £	2018/19 £	2019 / 20 £	2020 / 21 £	Total £		
	H4d	Contract delivery	0.00	343,000	400,000	399,600	0.00	1,142,600	
	H4e	Retention	0.00	0.00	7,000	8,100	8,150	23,250	
	H4f	Total	0.00	343,000	407,000	407,700	8,150	£1,165,850	
H5	ACTUAL CONTRACT SAVINGS								
	Summation of actual contract construction cost at contract award stage, versus anticipated costs at procurement strategy stage (annual breakdown of figures provided at H1b above)								
		2016/17 £	2017 / 18 £	2018 / 19 £	2019 / 20 £	2020 / 21 £	Total £		
	Savings	N/A	N/A	N/A	N/A	N/A	N/A		
H6	DETAILS OF ANY OTHER SAVINGS OR BENEFITS								
	N/A								
SECTION I PROJECT IMPACT AND IMPLICATIONS									
I1	EMPLOYMENT AND SKILLS OUTPUTS								
	I1a	Work experience (14-16 years)	N/A	I1b	Work experience (16+ years)	N/A	I1c	School workshops / site visits	N/A
	I1d	Internships	N/A	I1f	Employment	N/A	I1g	Apprenticeships (project initiated)	N/A
	I1h	Trainees (project initiated L4 and higher level skills)	N/A	I1i	Graduates	N/A	I1j	Other trainees	N/A
	I1k	Apprenticeships (existing)	N/A						
	If these differ from the benchmarks set in the Procurement Strategy, please state why here				N/A – the statement at D2, regarding voluntary outputs is correct				
I2	Are there any TUPE implications which have not previously been identified or addressed? If yes, how are these now being addressed?							No	
	N/A								
I3	Are there any legal implications which have not previously been identified or addressed? If yes, how are these now being addressed?							No	
	N/A								

I4	Are there any lessons learned to inform future procurement strategies?
	N/A